

5 September 1958

MEMORANDUM FOR: Deputy Assistant Director, ORR

SUBJECT : Report on ERA War Planning

REFERENCE : Memorandum for the Record by DAD/RR,  
dated 25 August 1958, subject  
"Meeting on War Planning"

In response to the agreement reached at the referenced meeting, the following paragraphs will summarize the status of war planning for the Economic Research Area.

A. War Planning Within the ERA

(1) Planning accomplished to date: The following formal planning documents affecting economic intelligence operations during wartime have been prepared: "Economic Intelligence Annex to the Global War Plan for the DD/I Area" (Annex B, 31 October 1955); "Global War Plan for Economic Warfare Intelligence Support by the Central Intelligence Agency" (31 October 1955). Copies of these documents are attached as Tabs A and B, respectively. Representatives of the ERA have participated in Operation Alert exercises in 1956, 1957 and 1958, and in connection with the 1958 exercise, senior officials addressed seminars on the subjects: "Economic Intelligence in Wartime" and "Economic Warfare Support by ORR." Finally, the ERA has submitted lists of names of former employees and other persons for inclusion on the CIA Executive Reserve, the Civilian Specialist Reserve, and the Civilian Stand-by Reserve.

(2) What, in addition, needs to be done: The additional planning measures that seem desirable are discussed in B (2) below.

(3) Steps to be taken if DD/I approves: See B (3) below.

B. War Planning of the ERA as Related to Agency-wide Plans

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(1) Planning accomplished to date: The ERA has received the Global War Plan for Clandestine Operations and the war plan for the Office of National Estimates.

(2) What, in addition, needs to be done: Detailed war planning by the ERA necessarily requires assumptions concerning the probable wartime needs of the principal customers for economic intelligence. Accordingly, we believe, it desirable, as the next step in planning, to hold discussions with the principal CIA consumers, ONE and the DD/P, in an attempt to reach some fairly concrete understandings concerning their probable requirements.

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C. War Planning of the ERA in Relation to Planning of the IAC Agencies and Selected non-IAC Components

(1) Planning already accomplished to date: A member of the ERA has been appointed to serve as CIA representative on the EIC Ad Hoc Working Group on War Planning. ERA members represented CIA in Operation Alert Activities in 1957 and 1958 in connection with the exercise involving the establishment of a hypothetical Economic Warfare Agency. In addition, the Chairman of EDIC (Chief, D/S) has participated in inter-agency discussions concerning the role of EDIC in mobilization planning and has discussed questions concerning the requisite intelligence support with several CIA consultants who were engaged in economic warfare activities during World War II. Chief, D/S also served as a member of the General Committee on Mobilization Planning for Economic Warfare, an inter-agency committee established in mid-1957 to prepare plans for economic warfare during wartime.

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(2) What, in addition, needs to be done: The CIA representative on the EIC Ad Hoc Working Group on War Planning and the CIA member (Chief, D/S) of the General Committee on Mobilization Planning for Economic Warfare will continue to participate actively in inter-agency discussions, which are expected to result in some concrete understandings concerning the probable requirements of State, the JCS, the Department of Defense and the three military services, OCM, and the Economic Defense Community for economic intelligence support by the ERA during wartime. The discussions should also produce agreements concerning the need for coordinated economic intelligence and the procedures through which such inter-agency coordination is to be accomplished.

(3) Steps to be taken if DD/I approves: DD/I approval is not required for the actions discussed under (1) and (2) above, since the inter-agency discussions now being conducted result from an IAC directive (D-96/2, 3 April 1956) to its subordinate committees to examine their respective wartime missions and functions.

**D. Proposals for Action by the Office of the DD/I to Facilitate A, B, and C:**

It is requested that the DD/I authorize us to begin discussions with appropriate DD/P representatives concerning their probable wartime requirements for economic intelligence support. Presumably, also we should be authorized to supplement the inter-agency discussions of the EIC Working Group on War Planning, through bilateral discussions with State, Air Force and other agencies as appropriate.

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Deputy Chief, Economic Research Area

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St/PR/RR [REDACTED] mr/2803 (5 September 1958)

**Enclosures:**

1. Tab A - "Economic Intelligence Annex to the Global War Plan for the DD/I Area" (Annex B, 31 October 1955)
2. Tab B - "Global War Plan for Economic Warfare Intelligence Support by the Central Intelligence Agency" (31 October 1955)

Chief, Administrative Staff, ORR

8 September 1958

Deputy Chief, Economic Research Area, ORR

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1. Procurement of qualified economists for the Economic Research Area has for several years been a serious problem, but recently the situation has become acute. Accordingly, we are anxious to exploit all possible opportunities. One of the highest ranking potential sources for such recruits is the [REDACTED] which has a nationally recognized economics department. Unfortunately ORR special recruiting efforts in this department have not been feasible to the present time,

assistance and active cooperation of other members of the economics faculty at [REDACTED] without working through him at least initially we have recognized would be embarrassing both to them and probably to us as well.

2. In this circumstance it is requested that the Office of Security be acquainted with the problem and asked to reconsider [REDACTED] 25X9A6  
[REDACTED] We feel that permission to enlist his concurrence in recruiting among the [REDACTED] graduate students in economics would offer the possibility of gain with a minimum of risk to the Agency's interests.

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# MISSING PAGE

ORIGINAL DOCUMENT MISSING PAGE(S):

Enclosures